



UTAH SYSTEM OF
HIGHER EDUCATION

Building a Stronger State of Minds

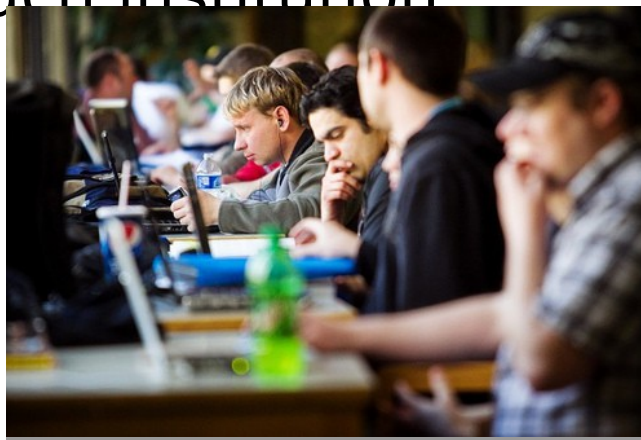
Key Elements Contributing to High Student Achievement

David L. Buhler
Commissioner of Higher Education
June 26, 2013



Utah Code 53B-1-101

- To provide high quality, efficient, and economical public system of higher education through centralized direction and master planning
- To avoid unnecessary duplication
- To provide coordination and consolidation
- To provide systematic development of the roles of each institution





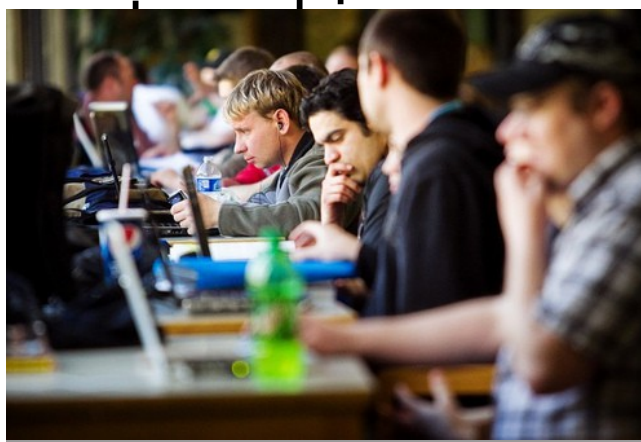
Key Elements of Student Success

- Market-driven
- Affordable (efficient)
- Leverages technology
- Innovative
- Capacity to accommodate more growth
- Strong state support



Market-driven

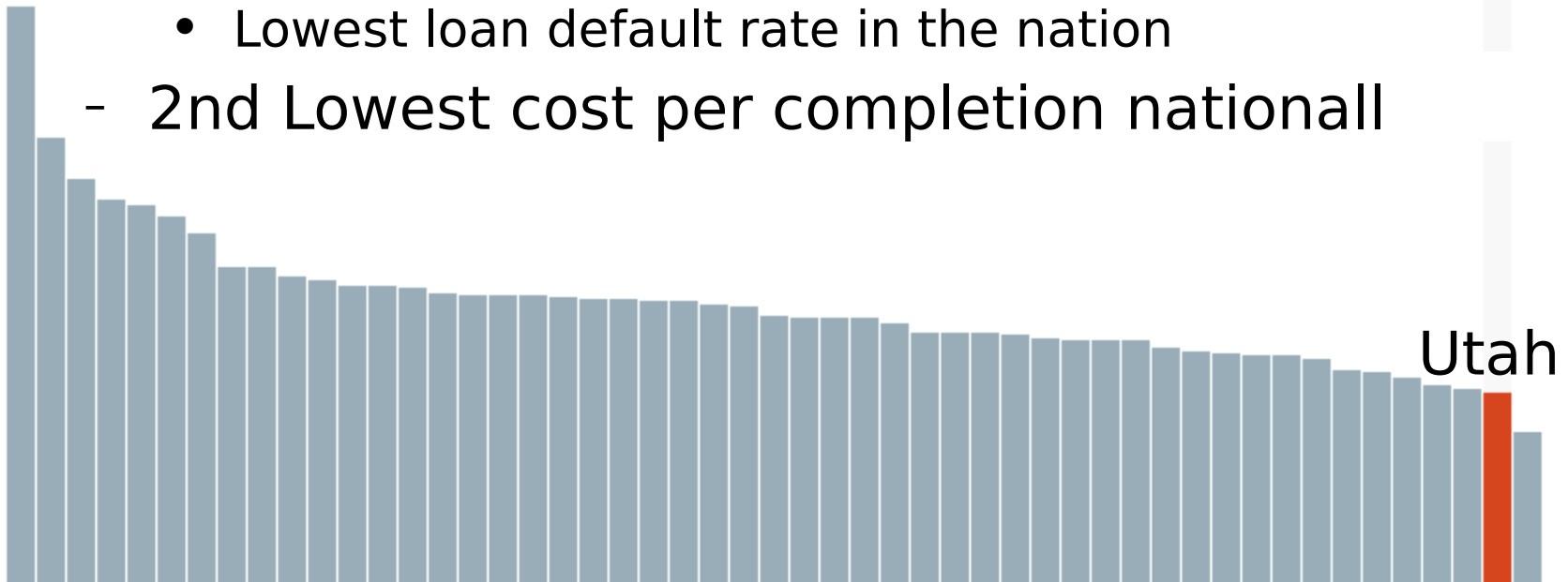
- Students can choose where to attend college
 - Public vs. private
 - In-state vs. out-of-state
- Institutions compete nationally for faculty and staff
- Differential market pay
- Industry influence through program advisory





Affordable for students

- Attending college in Utah is the 3rd lowest in total cost to families in the country
- Lowest student debt in the nation:
 - 52% of students borrowing
 - Average debt of \$15,509 upon graduation is half of national average.
 - Lowest loan default rate in the nation
- 2nd Lowest cost per completion nationall





Leverage technology effectively

Emerging vs. Proven technologies

- Online
- Hybrid
- “Flipped” classrooms
- Math and writing “Emporium”
- Open sourced curriculum (MOOCs)





...some examples

4-fold

Increase in distance-delivered courses in past 10 yrs.

2/3

Of students participate in some form of technology-delivered instruction

42%

Enrollment increase in online courses since 2005

49

Degrees/certificates available online
(12 Master's)

1 in 5

Students take an online course

\$600,000

Savings from Library Consortium - over 15,000 resources online

wi-fi, webmail for all students/faculty/staff, student progress and notification, emergency messaging, open source materials, electronic course materials, approval/signature systems, accounting,



Innovative:

- We can't do everything the same way for students
 - Encouraging college preparation in high school
 - Technological change
 - Implementing strategies to improve completion
 - Focusing on high demand areas

...Capacity issues



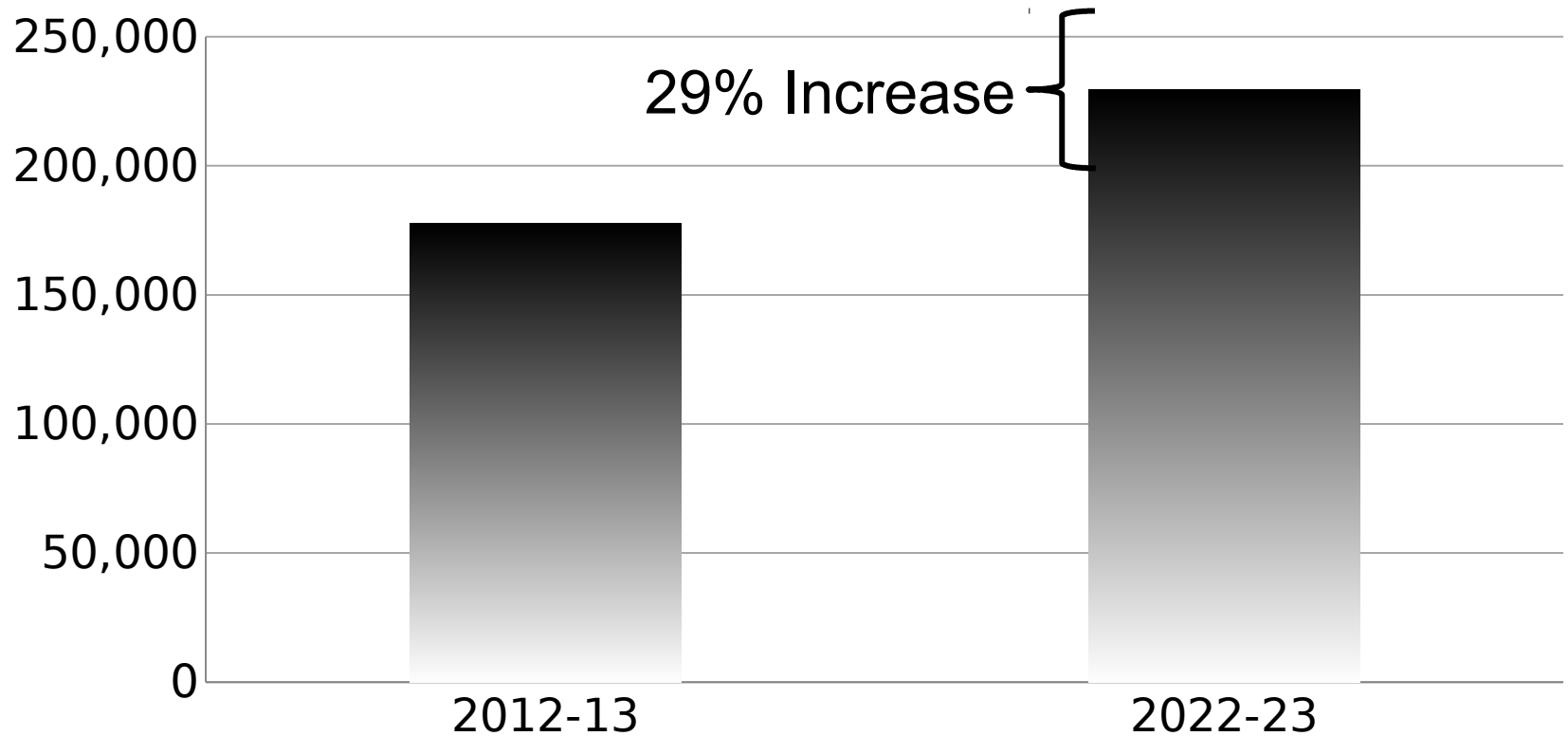
Fall 2012 – Student Enrollment

Institution	Budget-Related FTE	Total Headcount
U of U	26,966	32,398
USU	19,296	28,786
WSU	14,233	26,681
SUU	6,193	8,297
Snow	3,306	4,599
DSC	6,287	8,863
UVU	19,117	31,556
SLCC	15,361	30,112
USHE Total	110,760	171,292



Capacity: 10-yr. Projected Student Enrollment

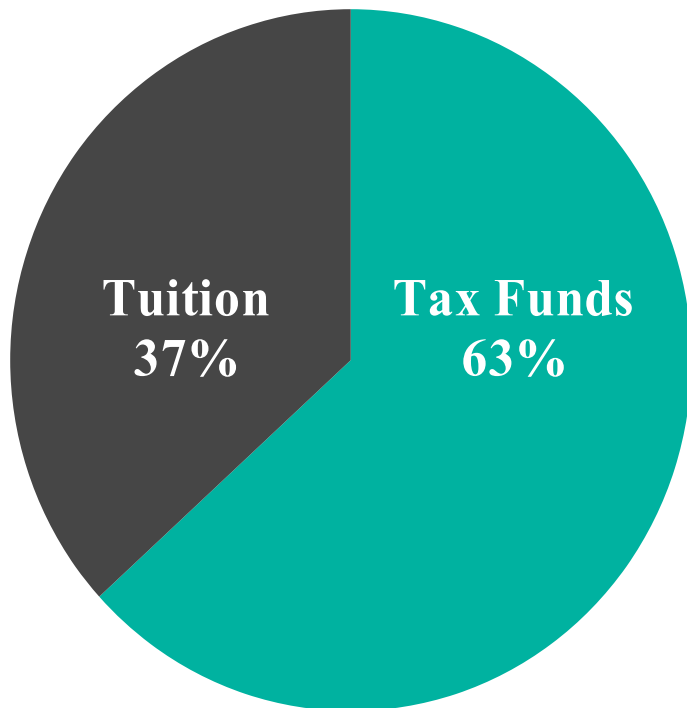
Fall Semester Headcount



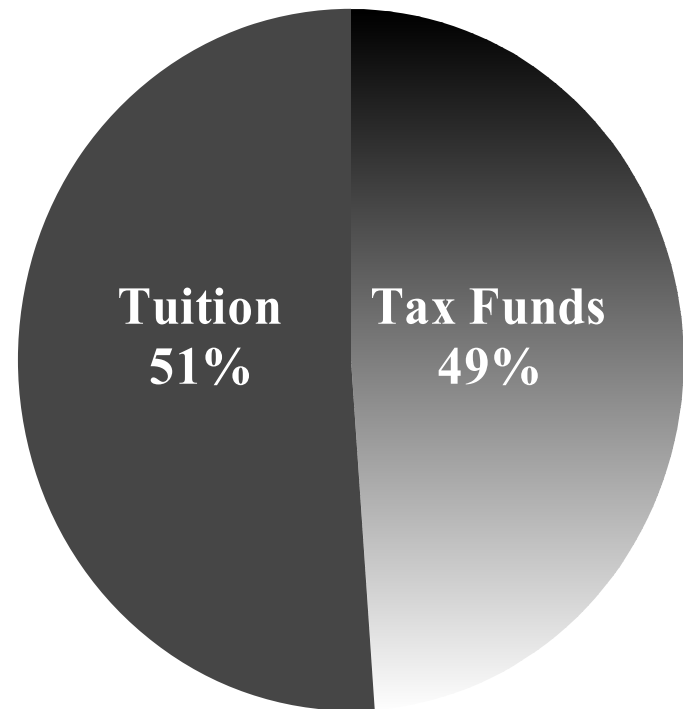
Source: USHE (Board of Regents Meeting, May 17, 2013)

Partnership between State and Higher Ed is critical to maintaining affordability

Funding per Student FTE FY 2008



Funding per Student FTE FY 2013*



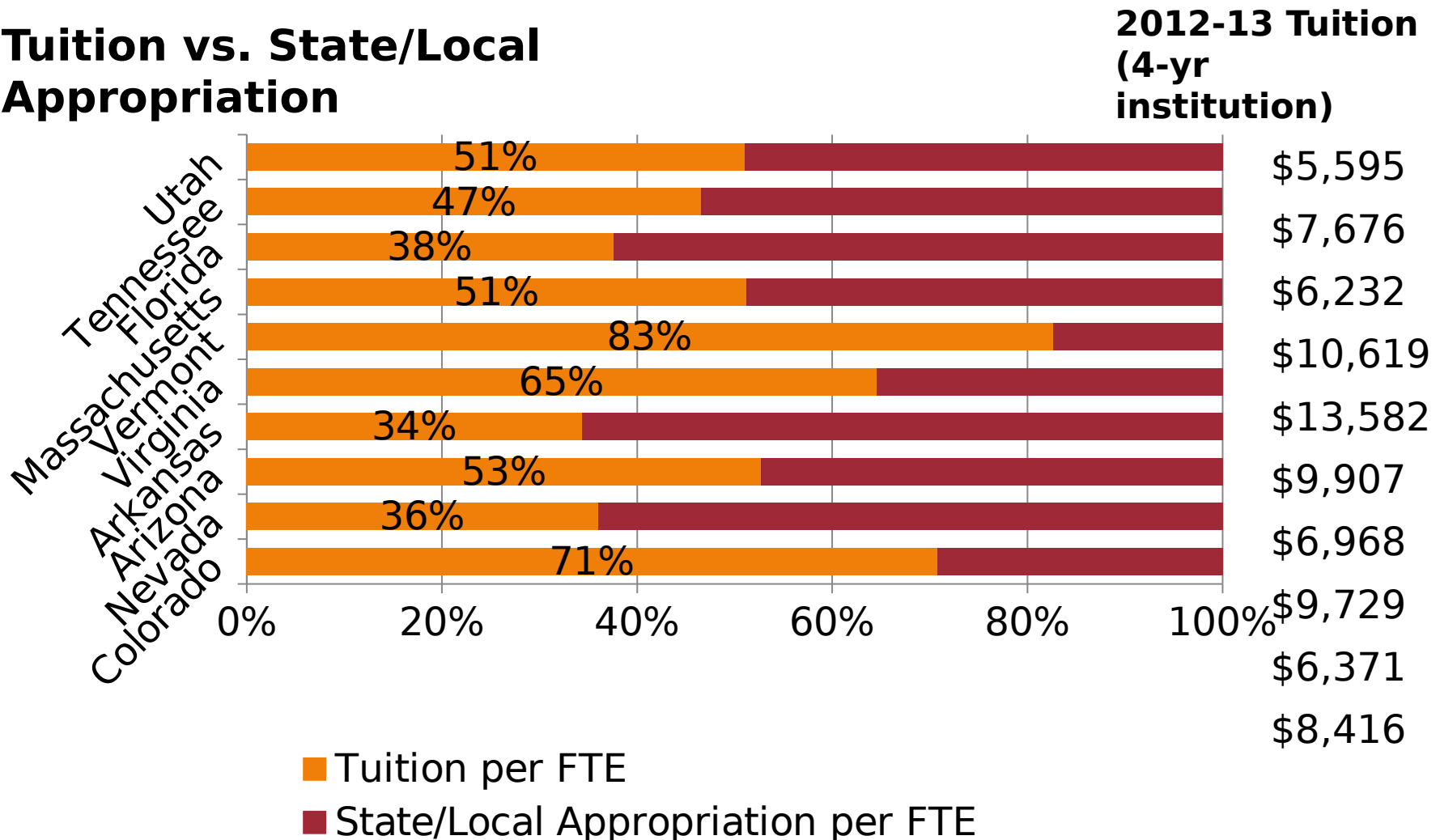
- Tax funding per full-time students has decreased \$1,754.
- With tuition, total funding per full-time student has decreased \$642.

(*Projected May 2013)



State Support is Critical

Tuition vs. State/Local Appropriation





State support is critical for students:

- Helps keep college affordable for Utahns
- Encourages college preparation
- A well-educated workforce is critical for future generations



Thank You

